



AGENDA

GOVERNANCE GROUP

August 17, 2018 2:00 – 4:30 pm

El Centro de la Raza, Plaza Roberto Maestas

Call-in: 206-263-8114 #6923351

<u>Time</u>	<u>Agenda Item</u>	
2:00	Welcome & Introductions	Marguerite Ro, Michael Brown
2:05	Consent Agenda	#1-Agenda, #2-Minutes, #3-Staff Report
2:10	Hello.	
2:20	Original Place Based Partner Presentations 20 minutes per site	White Center, Rainier Valley and SeaTac / Tukwila
3:25	2019 – 2020 Implementation and Backbone Funding	Discussion
4:30	Adjourn	

Next meeting: Retreat! September 20th – 21st Bremerton, WA

Governance Group Members

*Lydia Assefa-Dawson
Michael Brown
Deanna Dawson
Andrea Estes
Ubax Gardheere*

*Matelita Jackson
Paola Maranan
Gordon McHenry, Jr.
Alison Mendiola
Jenn Ramirez Robson*

*Marguerite Ro
Sili Savusa
Nathan Smith
Tony To*



COMMUNITIES OF OPPORTUNITY GOVERNANCE GROUNDING

RESULTS STATEMENT

Create greater health, social, economic and racial equity in King County so that all people thrive and prosper, regardless of race or place.

GUIDING PRINCIPLES

- Consistently demonstrate the values of equity, respect and partnership.
- Ensure low-income communities and communities of color affected by inequities develop and own the solutions.
- Advocate for and change institutional policies and processes to support equity goals.
- Encourage investments (both funding and in-kind resources) in long-term community capacity building and in systems, policy and practice changes that lead to greater racial and economic equity throughout King County.
- Catalyze alignment of funding streams and partner across issues and sectors to seek preventive strategies that address root causes of today's inequities.
- Be transparent and show how data and community expertise inform initiative strategies.
- Continuously learn, improve and share work publicly.
- Focus on geographic communities with the greatest needs, while simultaneously sharing lessons learned and building relationships across King County – *We are one King County.*

VALUES

We commit to guide Communities of Opportunity using these values:

Equity: work intentionally to eliminate racial, ethnic, socio-economic and geographic disparities in health and well-being

Process Equity: an inclusive, fair and open process

Community Engagement: authentic community engagement that involves listening to and understanding the unique histories of communities

Driven by quantitative and qualitative data: Data will track and report progress, as well as support given for promising and evidence-based practices

Innovation: Recognize that change involves risk and value an adaptive approach that views failure as an important part of the learning process

2 - Staff Report

August 17, 2018 Governance Group Meeting

Learning Community Update

With the feedback we received from Governance Group members, we revised the proposed Request for Investment (RFA) for Learning Community consultants. COO will release the **request for proposal** to select consultants and leads for *Capacity Building* activities and an initial set of *Learning Circle* topics and themes, including Community Ownership, Real Estate/Built Environment, Resiliency & Climate/Environmental Justice, and Health Equity next week.

Systems & Policy Cohort

The first meeting of the Systems & Policy Cohort is scheduled for Friday, August 24th. [Headwater People](#), our consultants will initiate the community building and visioning with COO systems and policy change grantees in a co-design process. We are expecting 90 participants at the first session next week. They will be developing a shared vision that defines our systems and policy change goals.

We have shifted our plans – we'll invite Matt Echohawk Hayashi and the Headwater People team to meet with GG meeting in the fall to introduce them and share more on their plans for engaging and building relationships amongst our partners for systems and policy change.

Regional Affordable Housing Task Force

The Regional Affordable Housing Task Force, comprised of 12 elected officials from throughout King County and one ex-officio member, has been charged with developing a recommended countywide affordable housing strategy to the Executive and County Council.

As part of this process, the Task Force is soliciting feedback on its draft Action Plan. We will forward a copy of the draft plan to you next week. One of the goals (Goal 5) has to do with communities of color and displacement. Do the strategies and action plan resonate with you? Do you have any recommendations for the Task Force to consider? You can provide feedback to Alison at alison.mendiola@kingcounty.gov. Please visit the [Task Force website](#) (kingcounty.gov/affordablehousing) for more information.

Evaluation

- The 2018 Evaluation Plan was delivered to COO on August 10
- Implementation of the 2018 Baseline Evaluation will begin on approval from COO staff
- The Evaluation Team will conduct an evaluation workshop as part of the Governance Group retreat on September 20

3 – Communities of Opportunity - Governance Group Minutes

Friday, July 20, 2018 1:30 pm – 4:00 pm

Location: Seattle Foundation, Board Room

Members Present: Sili Savusa, Tony To, Marguerite Ro, Lydia Assesfa-Dawson, Michael Brown, Marty Jackson, Jenn Ramirez Robson, **On Phone:** Nate Smith, Alison Mendiola, Gordon McHenry Jr

COO Staff: Andrea Akita, Cristiana Gonzalez, Kai Domingo, Alice Ito, Amanda Kay, Kirsten Wysen, Kim Tippens, Alena Sorensen, Blishda Lacet, Aaron Robertson, Cheryl Markham, Jan Capps, Diana Parades **On Phone:** Sharon Bogan

Consent Agenda: Governance Group (GG) approved the July 20th, 2018 consent agenda which included meeting minutes from June 15th, 2018.

Learning Community Request for Applications (RFA)

Kalayaan and Jan presented information for the proposed Learning Community RFA.

The Learning Community is an opportunity to:

- Strengthen and support communities in King County to reach and sustain the aims of COO.
- Work with Community to shape the types of learning activity and capacity building offerings.
- Test components and models for building capacity and shared learning
- Support organizations and community-based partnerships in the County working towards more equitable outcomes.
- Build stronger regional relationships with other partnerships, initiatives and communities conducting similar work;
- Provide leadership in building capacity, knowledge, and solidarity for reaching collective goals

COO conducted conversations with community based/culturally based organizations and COO partners, including 9 local, community-based groups that provide capacity building in a very different way. Needs identified by these groups informed the writing of the RFA. The overarching idea was to work with consultants in a collaborative way, as opposed to the normative government approach.

During the discussion, the Governance Group voiced concern that managing the relationships may be challenging, given the number of consultants. They recommended that staff define these relationships and consider who the consultants would be accountable to, and how can they will have ability and agency to operate. A suggestion was made that an organizational chart would be helpful. There was also a request for seeing how these components fit within the overall budget.

Points were raised that we are learning and prototyping models, and we we need to take a little risk. Everyone agreed to not hold the process up, but that Marty, Nate, Lydia and staff would work to with staff to review the RFA prior to its release.

Backbone / Implementation Funding ([Slide deck](#) link), Presented by Andrea

Both Sili Savusa of the White Center CDA and Tony To of HomeSight recused themselves from the discussion.

At the end of the calendar year, the lead organizations and their implementation partners in the Rainier Valley, White Center and Seatac/Tukwila will complete the activities and deliverables in the current phase of COO backbone and implementation work.

As staff prepares for the next phase of implementation work, we seek feedback and direction from the Governance Group on the proposed process for 2019-2020 backbone and implementation funding for these partnerships.

For our discussion, please consider the following questions:

- What additional information will be helpful for you to make decisions on the proposed funding process?
- What criteria should be considered for determining the amount of funding available for each of the three original place-based partnerships?
- Would you like to participate on group to review proposals and make recommendations to the Governance Group?

Discussion:

- Governance Group would like to hear more about what has occurred in each placed based partnerships over time. The importance of quantitative and qualitative information was stressed and the ability to use personal stories to highlight accomplishments are useful. GG is interested in understanding the partnerships' goals, their successes and their challenges.
- What does equity in funding look like for all nine Place Based Sites, plus the Institutional Systems and Policy Change grants? There needs to be a sense of the vision for each strategy and their relationship to one another as we look at the entirety of the BSK Levy (2022).
- There are advantages to setting the funding amounts. Criteria needs to be able to measure the health of the partnerships. There was recognition that, healthy doesn't necessarily mean everyone is getting along, but collaboration is happening.
- The partnership is operating within an environment where they are trying to change conditions; the backbone or "glue" funding resources is important. In the COO model that has been built, we are collectively trying to do this in a different way and over time, which takes time to build trust and relationships, especially since we are dealing with communities that are historically under resourced.
- The evaluation process will help get a handle on a baseline and measures for outcomes, but this doesn't define all of the outcomes that we have for COO. We need markers to evaluate what has been accomplished, and what work is still ongoing. It would not be fair to evaluate the current work based on the new criteria that is being developed. We need to careful that we are not imposing unrealistic expectations and outcomes to work that has been done over past funding cycles.

There was not adequate time for a full discussion at the meeting. So, the Governance Group will continue the conversation at the next meeting.

Adjourn 4:18 pm

4- Backbone & Implementation Funding Allocation Process 2019-2020

Communities of Opportunity has made a commitment to provide multi-year funding through investments from the Seattle Foundation and King County/Best Starts for Kids to three place-based partnerships in Rainier Valley, White Center and Seatac/Tukwila.

Staff have drafted the following proposal for discussion at the Governance Group meeting. We will provide details about this proposal during our meeting on Friday.

- One process for backbone funding and implementation funding.
- Continue to work with nine partnerships: three original place-based partnerships plus the six (new) place-based and cultural community partnerships.
- Set funding amounts available for three original place-based partnerships in the 2019-2020 biennium; and set an amount available for the six place-based & cultural community partnerships to receive continued funding in the next biennium.

Proposed strategy level funding for 2019-2020

Strategy/Investment	Percentage		Dollars	
	2017-2018	2019-2020*	2017-2018	2019-2020*
Place & Cultural Communities	49%	48%	\$ 6,309,500	\$ 6,900,000
Systems & Policy	14%	16%	\$ 1,760,000	\$ 2,250,000
Learning Community	28%	26%	\$ 3,605,434	\$ 3,700,000
Evaluation**	0%	0%	\$ -	\$ -
Sub-Total Contracted	91%	90%	\$ 11,674,934	\$ 12,850,000
Staffing, Admin	9%	10%	\$ 1,154,913	\$ 1,500,000
TOTAL	100%	100%	\$ 12,829,847	\$ 14,350,000

Notes:

Funding from Best Starts for Kids Levy only. Does not include philanthropic funds.

* Estimated BSK Funding for 2019-2020 dedicated to COO.

** Use of BSK funding for COO evaluation requires approval by King County. Evaluation expenses in 2017-2018 paid by Seattle Foundation